[redacted]

[redacted]

[redacted]

Engineering Business: Positioning of the Business Portfolio

Group (3)

Interim ROIC target achieved
[Initiatives to Date]
Standard compressors:

Expected to achieve the
Interim ROIC target
Ÿ Initiatives to continue
strengthening the earnings base

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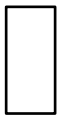

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-2. Strengthening of Competitiveness for Existing Business

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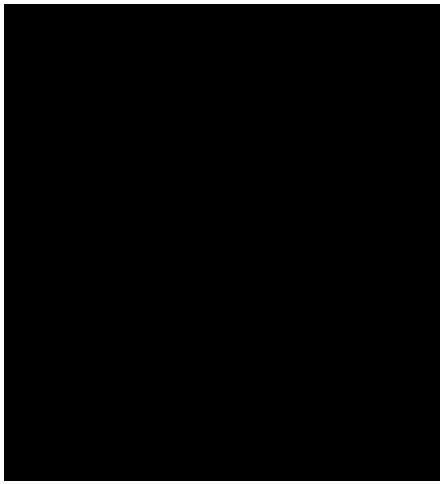

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- **HHOG (H**igh-purity **H**ydrogen **O**xygen **G**enerator) can supply green hydrogen* by electrolysis using renewable energy
  - Top supplier for green hydrogen generation units　over **220 units**))eneE-xyEgen

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-4. In Conclusion <KES Future Profitability Forecast>

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